



INTEGRATION JOINT BOARD

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| Report Title | Grampian Clinical Strategy |
| Lead Officer | Judith Proctor |
| Report Author (Job Title, Organisation) | Dr Nick Fluck (Medical Director, NHSG) Amanda Croft (Director of Nursing, Midwifery and AHPs, NHSG) Susan Webb (Acting Director of Public Health, NHSG) |
| Date of Report | 01/08/2016 |
| Date of Meeting | 30/08/2016 |

1: Purpose of the Report

This report provides an opportunity for the Aberdeen City Integration Joint Board (IJB) to consider a consultation draft of the Grampian Clinical Strategy. It also seeks endorsement from the IJB that the direction and priorities set out in the consultation draft are consistent with the ambitions and priorities set out in the Aberdeen City Health and Social Care Partnership Strategic Plan.

2: Summary of Key Information

1.1. The NHS Grampian clinical strategy will build on the Healthfit 2020 strategy to provide renewed clarity of direction for the health system and for NHS Grampian's role in the north east and north of Scotland. The strategy will be one of a suite of strategies that will guide future development including the Moray, Aberdeenshire and Aberdeen City strategic plans approved in March 2016, the National Clinical Strategy, and an emerging North of Scotland clinical strategy.

1.2. The Grampian Clinical Strategy has been sponsored by the NHS Grampian Senior Leadership team, which includes the Chief Officers of the Moray, Aberdeenshire and Aberdeen City Health and Social Care Partnerships. The strategy aims to:

- Confirm the direction for clinical services over the next five years and beyond
- Identify cross system objectives to improve patient outcomes



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- Confirm the change required for more consistent whole system working
 - Outline areas of shared benefit
- 1.3. There has been wide engagement with staff, partners and the public. A major strategy event was held in December 2015 and there was a period of intensive engagement with staff, partners and the public during April and May 2016.
- 1.4. In March 2016 the North East Scotland Partnership Steering Group (the group which brings together Board members from NHS Grampian and the three IJBs in the north east of Scotland) considered the issues emerging from the engagement process and supported the development of the strategic themes of prevention, self-management, unscheduled care and planned care. The Steering Group considered that these themes supported the strategic plans of the IJBs and represented a shared strategic intent.

The following documents are attached to this paper:

Clinical Strategy Consultation Draft

- The main document is focused on the shared strategic ambitions for the next five years and beyond
- Further detail is provided by clicking on links within the document if read electronically, or in appendices if the document is printed
- A summary of the feedback is provided in one of the appendices but a full report of the engagement and the actual feedback received will be available on a separate website

Clinical Strategy Implementation Priorities – Consultation Document

- The Strategy is underpinned by a 'Clinical Strategy Implementation Priorities' document which is attached as appendix 2.
- This document will be reviewed and produced on an annual basis setting out the key actions to support delivery of the milestones.



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3: Equalities, Financial, Workforce and Other Implications

A key aspect of the strategy is working toward health equalities and ensuring fair access to clinical services. In doing so the strategy will seek to ensure access to protected groups under equalities legislation and a full equalities impact assessment of the final strategy will be undertaken.

There are no financial implications for the IJB arising from the draft clinical strategy. Any financial implications arising which impact on the IJB Strategic Plan will be picked up by the Chief Officer and Executive Management Team, following agreement of recommendation 2 and reported back to the IJB in due course.

A focus on delivering effective clinical services in future will include ensuring an appropriately trained, developed and motivated workforce of the future.

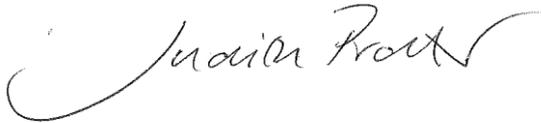
4: Recommendations

It is recommended that the Integration Joint Board:

1. Endorses the strategic priorities and direction set out in the draft Clinical Strategy
2. Directs the Chief Officer and the Executive Management Team to ensure that the developing clinical strategy's aims, objectives and actions align, where appropriate with the IJB Strategic Plan and Strategic Commissioning and Transformation programme in order to ensure effective shared development across the Public Sector in Aberdeen.



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| 5: Signatures | |
|---|---|
|  | Judith Proctor (Chief Officer) |
|  | Alex Stephen (Chief Finance Officer) |